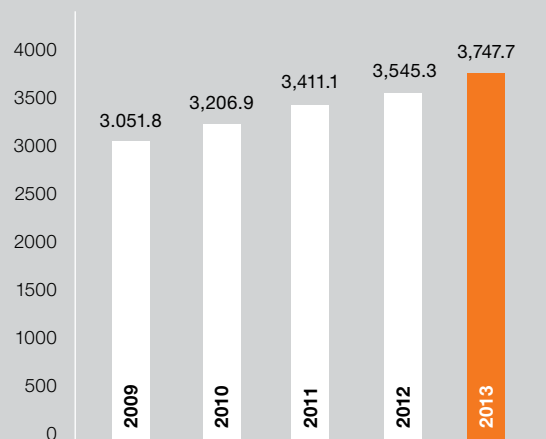


GROUP FINANCIAL HIGHLIGHTS

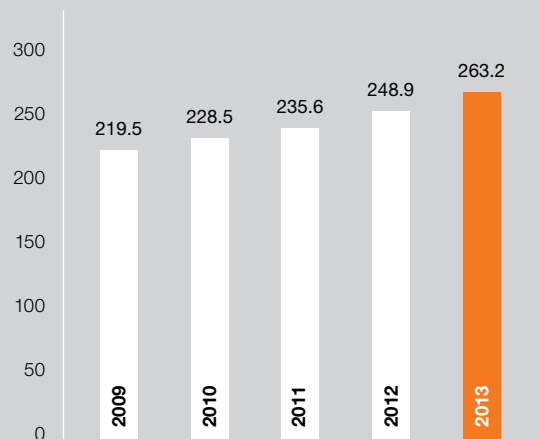
REVENUE

(S\$'mil)



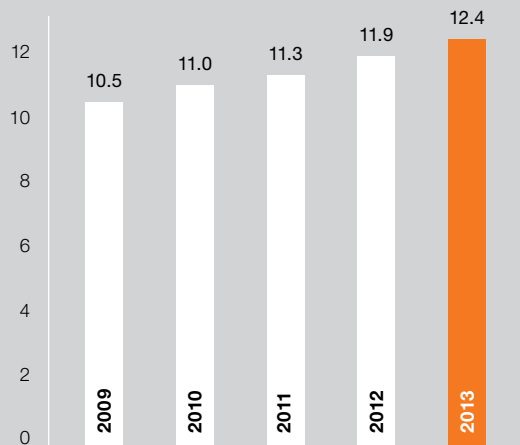
PROFIT ATTRIBUTABLE TO SHAREHOLDERS

(S\$'mil)



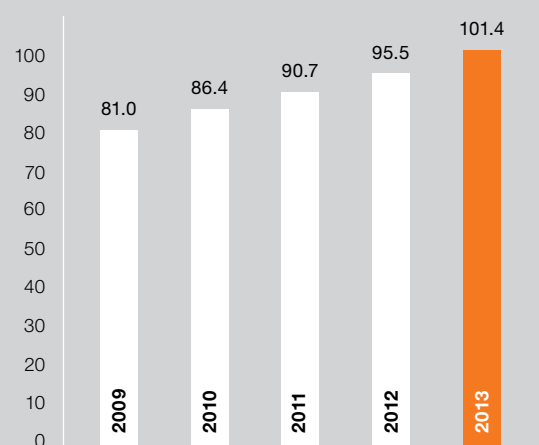
EARNINGS PER ORDINARY SHARE

(cents)



NET ASSET VALUE PER ORDINARY SHARE

(cents)



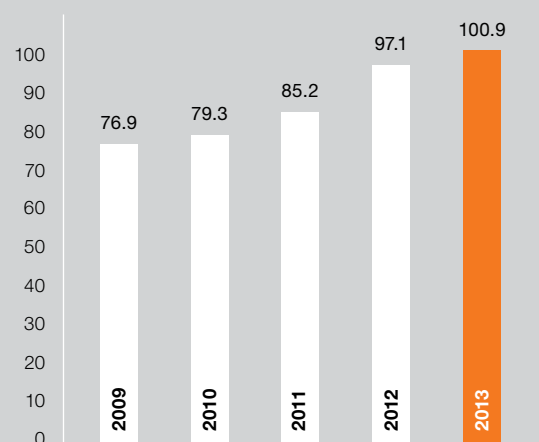
TOTAL DIVIDEND PER ORDINARY SHARE

(cents)



VALUE-ADDED PER EMPLOYEE

(S\$'000)



GROUP FINANCIAL HIGHLIGHTS

FINANCIAL SUMMARY

	2009	2010	2011	2012	2013
Revenue (S\$'mil)	3,051.8	3,206.9	3,411.1	3,545.3	3,747.7
Operating expenses (S\$'mil)	2,701.9	2,818.5	3,011.9	3,133.0	3,321.4
Profit attributable to shareholders (S\$'mil)	219.5	228.5	235.6	248.9	263.2
EBITDA (S\$'mil)	629.8	679.3	715.8	735.3	763.7
Issued capital (S\$'mil)	561.7	565.5	568.6	585.1	622.7
Capital and reserves (S\$'mil)	1,690.0	1,804.2	1,897.4	2,008.2	2,154.7
Capital disbursement (S\$'mil)	446.7	491.0	560.6	519.6	500.1
Internal funds generated (S\$'mil)	648.5	697.4	723.1	743.4	770.0
Earnings per ordinary share (cents)	10.5	11.0	11.3	11.9	12.4
Net asset value per ordinary share (cents)	81.0	86.4	90.7	95.5	101.4
Return on shareholders' equity (%)	13.5	13.1	12.7	12.7	12.6
Total dividend per ordinary share (cents)	5.3	5.5	6.0	6.4	7.0
Dividend cover (number of times)	2.0	2.0	1.9	1.8	1.8

GROUP REVENUE BY BUSINESS SEGMENT

	2009		2010		2011		2012		2013	
	S\$'mil	%	S\$'mil	%	S\$'mil	%	S\$'mil	%	S\$'mil	%
Bus	1,530.9	50.2	1,612.2	50.3	1,684.1	49.4	1,710.4	48.2	1,861.1	49.7
Bus station	21.4	0.7	22.7	0.7	23.9	0.7	25.7	0.7	28.6	0.8
Rail	119.7	3.9	134.4	4.2	147.0	4.3	153.2	4.3	164.7	4.4
Taxi	927.6	30.4	981.9	30.6	1,039.2	30.5	1,129.8	31.9	1,197.9	32.0
Automotive engineering services	307.4	10.1	300.1	9.4	351.6	10.3	354.9	10.0	316.5	8.4
Inspection and testing services	77.3	2.5	83.7	2.6	90.9	2.7	97.8	2.8	105.7	2.8
Car rental and leasing	33.3	1.1	33.6	1.0	35.4	1.0	35.5	1.0	35.2	0.9
Driving centre	34.2	1.1	38.3	1.2	39.0	1.1	38.0	1.1	38.0	1.0
Group	3,051.8	100.0	3,206.9	100.0	3,411.1	100.0	3,545.3	100.0	3,747.7	100.0

GROUP REVENUE BY GEOGRAPHICAL SEGMENT

	2009		2010		2011		2012		2013	
	S\$'mil	%	S\$'mil	%	S\$'mil	%	S\$'mil	%	S\$'mil	%
Singapore	1,729.2	56.7	1,832.8	57.1	1,971.1	57.7	2,103.5	59.3	2,229.8	59.5
United Kingdom / Ireland	749.3	24.5	711.5	22.2	688.1	20.2	680.6	19.2	802.3	21.4
Australia	276.7	9.1	377.5	11.8	465.8	13.7	492.2	13.9	485.0	12.9
China	285.0	9.3	274.7	8.6	276.5	8.1	259.5	7.3	220.1	5.9
Vietnam	7.7	0.3	7.4	0.2	6.8	0.2	6.1	0.2	6.3	0.2
Malaysia	3.9	0.1	3.0	0.1	2.8	0.1	3.4	0.1	4.2	0.1
Group	3,051.8	100.0	3,206.9	100.0	3,411.1	100.0	3,545.3	100.0	3,747.7	100.0

GROUP OPERATING PROFIT BY BUSINESS SEGMENT

	2009		2010		2011		2012		2013	
	S\$'mil	%	S\$'mil	%	S\$'mil	%	S\$'mil	%	S\$'mil	%
Bus	123.9	35.4	149.2	38.4	145.0	36.3	144.6	35.1	157.4	36.9
Bus station	10.3	2.9	10.6	2.7	10.8	2.7	11.4	2.8	12.4	2.9
Rail	20.5	5.8	25.6	6.6	27.7	6.9	14.3	3.5	4.8	1.1
Taxi	105.2	30.1	119.3	30.7	129.6	32.5	141.1	34.2	146.2	34.3
Automotive engineering services	51.2	14.6	39.1	10.1	37.5	9.4	51.2	12.4	52.7	12.4
Inspection and testing services	24.7	7.1	27.3	7.0	30.7	7.7	32.6	7.9	35.2	8.3
Car rental and leasing	4.4	1.3	5.9	1.5	7.3	1.8	8.9	2.1	9.1	2.1
Driving centre	9.7	2.8	11.4	3.0	10.6	2.7	8.2	2.0	8.5	2.0
Group	349.9	100.0	388.4	100.0	399.2	100.0	412.3	100.0	426.3	100.0

GROUP OPERATING PROFIT BY GEOGRAPHICAL SEGMENT

	2009		2010		2011		2012		2013	
	S\$'mil	%	S\$'mil	%	S\$'mil	%	S\$'mil	%	S\$'mil	%
Singapore	212.2	60.6	225.5	58.0	216.3	54.1	221.6	53.8	217.7	51.1
United Kingdom / Ireland	53.5	15.3	52.0	13.4	48.8	12.2	48.1	11.7	62.9	14.8
Australia	39.8	11.4	66.7	17.2	88.5	22.2	96.2	23.3	95.1	22.3
China	43.2	12.3	43.2	11.1	44.2	11.1	44.9	10.9	49.2	11.5
Vietnam	0.6	0.2	0.8	0.2	1.1	0.3	0.9	0.2	0.6	0.1
Malaysia	0.6	0.2	0.2	0.1	0.3	0.1	0.6	0.1	0.8	0.2
Group	349.9	100.0	388.4	100.0	399.2	100.0	412.3	100.0	426.3	100.0

VALUE-ADDED FOR THE GROUP

	2009		2010		2011		2012		2013	
	S\$'mil	%	S\$'mil	%	S\$'mil	%	S\$'mil	%	S\$'mil	%
Suppliers of capital - loan interest and dividends	155.5	9.0	175.8	9.8	176.8	9.3	194.4	9.9	193.5	9.1
Taxation to the government	179.3	10.5	204.9	11.4	215.2	11.4	223.8	11.4	227.9	10.7
Retained earnings	420.1	24.5	428.7	23.8	459.2	24.3	456.9	23.2	484.9	22.9
Employees - salaries and other staff costs	960.3	56.0	991.1	55.0	1,040.5	55.0	1,093.3	55.5	1,216.7	57.3
Total value-added	1,715.2	100.0	1,800.5	100.0	1,891.7	100.0	1,968.4	100.0	2,123.0	100.0
Value-added per employee (S\$'000)	76.9		79.3		85.2		97.1		100.9	