

COMFORTDELGRO CORPORATION LIMITED

(Incorporated in the Republic of Singapore)
(Co. Reg. No.: 200300002K)

PROXY FORM ANNUAL GENERAL MEETING

IMPORTANT:

1. The deferred Seventeenth Annual General Meeting (the "AGM") is being convened and held, by electronic means pursuant to the COVID-19 (Temporary Measures) (Alternative Arrangements for Meetings for Companies, Variable Capital Companies, Business Trusts, Unit Trusts and Debenture Holders) Order 2020.
2. **Due to the Government's prevailing regulations to prevent the spread of Covid-19, a member is to attend the AGM via webcast only. A member (whether individual or corporate) must appoint the Chairman of the Meeting as his/her/its proxy to attend, speak and vote on his/her/its behalf at the AGM if such member wishes to exercise his/her/its voting rights at the AGM.**
3. CPF or SRS investors who wish to exercise the voting rights attached to their shares held in the Company purchased using their CPF or SRS monies are requested to contact their respective CPF or SRS approved nominees.
4. By submitting this proxy form, the member accepts and agrees to the personal data privacy terms set out in the Notice of Deferred AGM dated 28 April 2020.
5. **Please read the notes overleaf which contain instructions on, *inter alia*, the appointment of the Chairman of the Meeting as a member's proxy to attend, speak and vote on his/her/its behalf at the AGM.**

I/We _____ (Name) _____ (NRIC/Passport Number)
of _____ (Address)

being a member/members of ComfortDelGro Corporation Limited (the "Company") hereby appoint the Chairman of the Meeting as *my/our proxy, to attend, speak and vote for "me/us and on "my/our behalf, at the deferred 17th Annual General Meeting of the Company to be convened and held by electronic means on Friday 22 May 2020 at 10.00 a.m. and at any adjournment thereof in the following manner:

* Delete where inapplicable

If you wish the Chairman of the Meeting as your proxy to cast all your votes "For" or "Against" the relevant Resolution, please tick (✓) within the box provided. If you wish the Chairman of the Meeting as your proxy to exercise your votes for both "For" and "Against" the relevant Resolution, please indicate the number of shares in the relevant boxes provided below. Alternatively, if you wish the Chairman of the Meeting as your proxy to abstain from voting for the relevant Resolution, please either tick (✓) within the box or indicate the number of shares in the relevant box provided.

No.	Resolutions	No. of Votes For	No. of Votes Against	No. of Votes Abstained
Ordinary Business				
1.	Adoption of Directors' Statement and Audited Financial Statements for the year ended 31 December 2019			
2.	Declaration of Final Dividend for the year ended 31 December 2019			
3.	Approval of Directors' Fees amounting to S\$948,069 for year ended 31 December			
4.	Re-election of Mr Yang Ban Seng as Director			
5.	Re-election of Mr Lee Khai Fatt, Kyle as Director			
6.	Re-election of Dr Wang Kai Yuen as Director			
7.	Re-appointment of Auditors and authorising Directors to fix their remuneration			
Special Business				
8.	Authority to issue Shares under the ComfortDelGro Executive Share Award			
9.	Renewal of Share Buyback Mandate			

Dated this _____ day of _____ 2020.

Total Number of Shares Held in (Note 1) :	No. of Shares
(a) CDP Register	
(b) Register of Members	

Signature(s) of Member(s)/Common Seal

IMPORTANT: PLEASE READ NOTES OVERLEAF

NOTES:

1. A member should insert the total number of shares held. If the member has shares entered against his/her name in the Depository Register (maintained by The Central Depository (Pte) Limited), he/she should insert that number of shares. If the member has shares registered in his/her name in the Register of Members of the Company, he/she should insert that number of shares. If the member has shares entered against his/her name in the Depository Register and registered in his/her name in the Register of Members, he/she should insert the aggregate number of shares. If no number is inserted, this form of proxy will be deemed to relate to all the shares held by the member.
2. Due to the Government's prevailing regulations to prevent the spread of Covid-19, a member will not be able attend the AGM in person. A member (whether individual or corporate) must appoint the Chairman of the Meeting as his/her/its proxy to attend, speak and vote on his/her/its behalf at the AGM if such member wishes to exercise his/her/its voting rights at the AGM.
3. Where a member (whether individual or corporate) appoints the Chairman of the Meeting as his/her/its proxy, he/she/it must give specific instructions as to voting, or abstentions from voting, in respect of a resolution in the form of proxy, failing which the appointment of the Chairman of the Meeting as proxy for that resolution will be treated as invalid.
4. CPF or SRS investors who wish to appoint the Chairman of the Meeting as proxy should approach their respective CPF or SRS approved nominees to submit their votes not less than 72 hours before the time set for the AGM.
5. The Chairman of the Meeting as proxy, need not be a member of the Company.
6. The instrument appointing the Chairman of the Meeting as proxy must be under the hand of the appointer or of his attorney duly authorised in writing or, where it is executed by a corporation, be executed either under its seal or under the hand of an officer or attorney duly authorised.
7. Proxy forms previously submitted pursuant to the Original AGM Notice dated 25 March 2020 for the AGM originally scheduled on 24 April 2020 will not be valid for the deferred AGM. Members are requested to submit a fresh proxy form in the manner set out above.
8. Submission by a member of a valid instrument appointing the Chairman of the Meeting as proxy must be done not less than 72 hours before the time set for the AGM.
9. The proxy form must be submitted in the following manner: (a) if submitted by post, be deposited at the Company's registered office at 205 Braddell Road, Singapore 579701; or (b) if submitted electronically, be submitted by email to the following email address: agm2020@comfortdelgro.com.
10. The Company shall be entitled to reject the instrument appointing or treated as appointing the Chairman of Meeting as proxy if it is incomplete, improperly completed or illegible or where the true intentions of the appointer are not ascertainable from the instructions of the appointer specified in the instrument appointing or treated as appointing the Chairman of the Meeting as proxy (including any related attachment). In addition, in the case of members whose Ordinary Shares are entered against their names in the Depository Register, the Company may reject any instrument appointing or treated as appointing the Chairman of the Meeting as proxy lodged if such members are not shown to have Ordinary Shares entered against under their names in the Depository Register 72 hours before the time appointed for holding the AGM as certified by The Central Depository (Pte) Limited to the Company.

Fold along this line

Affix
postage
stamp

THE COMPANY SECRETARY
ComfortDelGro Corporation Limited
205 Braddell Road
Singapore 579701

This flap is for sealing. Glue all sides firmly. Stapling and spot sealing are disallowed.

Glue all sides firmly. Stapling and spot sealing are disallowed.

Glue all sides firmly. Stapling and spot sealing are disallowed.